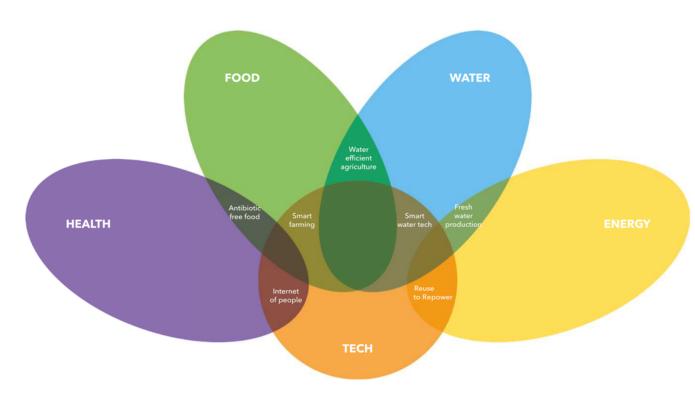
# Sustainable Business Management

10.10.2019

MEGATRENDS & SUSTAINABILITY

### A «core» megatrend: sustainability. Push factor n. 1: new risks and new opportunities

Top 10 risks in terms of <b>Likelihood</b>		Top 10 risks in terms of Impact	
<b>•</b>	Extreme weather events	•	Weapons of mass destruction
2	Failure of climate-change mitigation and adaptation	2	Failure of climate-change mitigation and adaptation
3	Natural disasters	3	Extreme weather events
4	Data fraud or theft	4	Water crises
5	Cyber-attacks	<b>5</b>	Natural disasters
6	Man-made environmental disasters	6	Biodiversity loss and ecosystem collapse
<b>•</b>	Large-scale involuntary migration	•	Cyber-attacks
8	Biodiversity loss and ecosystem collapse	•	Critical information infrastructure breakdown
9	Water crises	•	Man-made environmental disasters
<b></b>	Asset bubbles in a major economy	<b></b>	Spread of infectious diseases



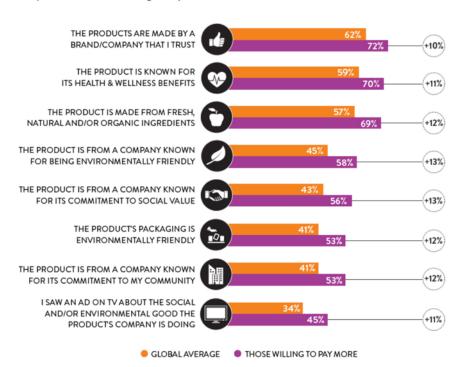
World Economic Forum Global Risks Report 2019

Global Opportunity Report 2018 (DNV – GL)

### A «core» megatrend: sustainability. Push factor n. 2: new drivers for the next consumers and the «digital watchdog»

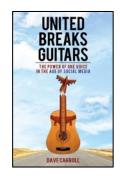
#### TOP SUSTAINABILITY PURCHASING DRIVERS

Global Respondents vs. Those Willing To Pay More\*













### The New York Times

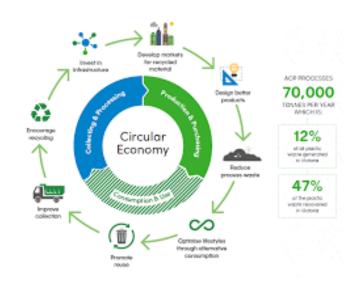
## Inside Italy's Shadow Economy

Within a distressed labor market, thousands of low-paid home workers create luxury garments without contracts or insurance. A «core» megatrend: sustainability. Push factor n. 3: International Agenda (new deal)



CORPORATE GOVERNANCE

**Business Roundtable** Redefines the Purpose of a Corporation to **Promote 'An Economy That Serves All** Americans'











































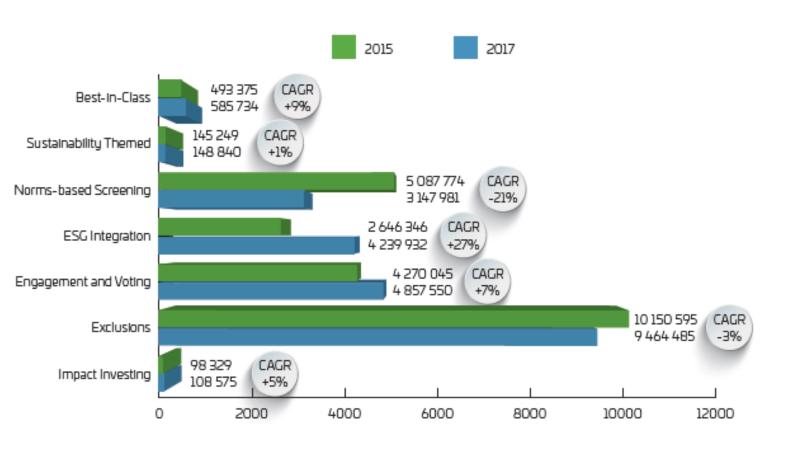








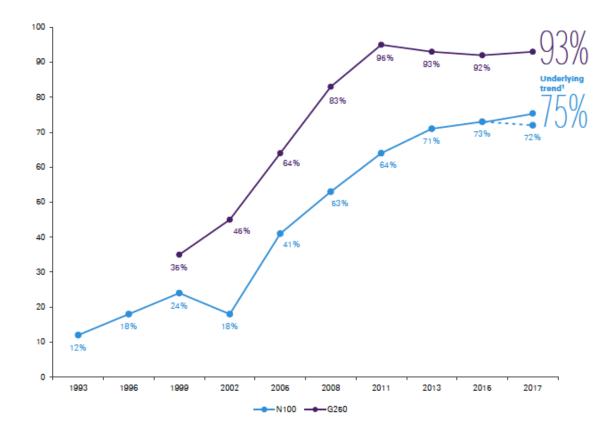
### A «core» megatrend: sustainability. Push factor n. 4: finance/investors

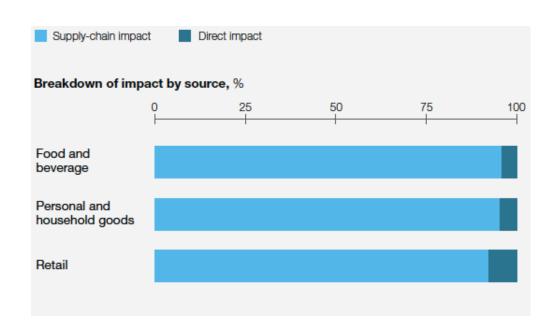


#### **DANONE**

Cécile Cabanis, Chief Financial Officer declared: "We are thrilled to be a pioneer in combining both traditional financial and ESG criteria as drivers of long term sustainable performance, and for our banks to support this vision. This move is consistent with...our long term commitment to create sustainable value for our shareholders and all our stakeholders"

### A «core» megatrend: sustainability. Push factor n. 4: the role of big brands on the value-chain





KPMG, 2017 McKinsey, 2018